## THE LANGUAGE OF FOREIGN MARKETS

Called "dinero" in Spanish, "argent" in French, and "gelt" in German, money is luring increasing numbers of American executives to visit distant lands in search of business.

Progressive companies are realizing that the demand for the bilingual executive is growing. They have, therefore, begun adopting language training programs for their personnel.

Previously, training of employees, was done in classroom groups. But most companies have found that' the busy businessman couldn't be tied down to a 10:30 class twice a week—and preferred an individualized approach to learning.

Employees of Control Data Corporation had an even more troublesome "time" problem. Twenty-five employees of this computer company were being sent to Germany to set up a system for Volkswagen. They wanted to learn German but couldn't be pinned down to a schedule, since they were needed whenever computer time was available.

The Sullivan Language Schools, a nationwide network of centers with headquarters in Palo Alto, Calif. solved their problem by setting up an individualized "school" on their premises. The unique Sullivan method was developed under a Carnegie Foundation Grant by the noted linguist Dr. M. W. Sullivan. It uses programmed texts and coordinated cassette tapes and the student can work whenever he wants to and at his own pace. With this set up, the Control Data personnel fit their lessons in between projects, when computer time is not available.



The Sullivan Language Schools have also helped Sears, Roebuck and Co. fashion buyers to learn French and the Latin American Section of A.B. Dick Co. to learn Spanish. The ambitious Japanese of Mitsui Corp. who already speak English are moving on to French. German and Spanish.

Even if their employees are not assigned to overseas duty, some large firms are offering language lessons as a fringe benefit. Companies



The first known mechanical clock was built in China in 725 A.D. Since that time literally thousands of clock designs have been created. Today, Bulova, whose engineers developed the first electronic watch in 1960, has over 200 different clock models in its line. The unusual skillet clock on the left is made of genuine Limoges china and the 8-day alarm clock (right) is musical. When the United States celebrates its two hundredth birthday on July 4, 1976, it will be 1,753,152 hours old. Or, to put it another way, we will have existed as a nation for about 105,189, 120 minutes. Experts say time is probably our single most priceless possession. Rich or poor, time is the one thing we cannot save. Each second that ticks by is gone foreve. Management consultants

by is gone forever. Management consultants who specialize in devising time-saving methods for business and industry generally agree: we each have an "income" of 166 hours every week. How we spend our time can well determine our wealth.

time can well determine our wealth. We are a nation of clock watchers. We sleep, eat and work by the clock. We plan our days by the clock. We plan our days by the clock. We plan to catch a train or plané. We schedule meetings, lunches, coffee breaks and practically all our activities by the clock. Ever think how many times each day we check the time? In Chicago during a recent time change from daylight saving to standard time, 227,-491 calls were made in one day to the local telephone "time" number. Time calls on an average weekday there number 110,000. Look around, "time ma-

Look around, "time machines" are everywhere - on walls, on tables, on desks, on buildings, in buildings, on our wrists, in our pockets and on our clothing. There's a timepiece for almost every purpose - from swimming to flying. It's estimated the clock

flying. It's estimated the clock market is worth \$400 million. Industry is keeping pace with the demand for accurate and versatile clocks. For example, Bulova – whose engineers developed the first electronic watch in 1960 – now has over 200 different clock models in its line. Squares circles ovals rec-

Squares, circles, ovals, rectangles and diamonds are represented in transistorized wall clocks and table toppings. Highlighting the collection

s a recent daylight time, 227,de in one telephone



New Consumer Protection Law A new consumer law is on the books--one that may be of great help the next time you go out to buy a new or used car. Just passed by Congress, the new law makes it a federal crime to disconnect or roll back a motor vehicle odometer--or mileage indicator. New car dealers sponsored this tough federal law be

cause, up to now, some states had odometer laws and some didn't. Cars are traded back and forth across state lines, and car buyers and car dealers in states with strong odometer laws had no assurance that cars brought in from other states had accurate mileage readings. As a result, they often paid inflated prices based on phony mileage. The new law:

- makes it illegal for any-

one, car owner and our design alike, to disconnect, slive or reset as adoateter or operate a vehicle with a disconnected adometer with intent to defraud:

- prohibits sale or use of any device to change odometer milenge, except for legitimate repair;

- permits legitimate odcereter repair, service or replacement as long as the mileage reading remains the same. If this is impossible, a notice must be posted inside the vehicle that the mileage has been reset to zero, together with the date of repair and mileage at that time.

Tired of buying presents that have a life span of one day? Buy a gift that will last — U.S. Savings Bonds.



with plants in Spanish-American districts sponsor courses in Spanish so that their people can better relate to the community. All in all, the executive

All in all, the executive who says, "I don't need a second language—there's always someone who speaks English" may become obsolete.



by Sylvan Lumiere, GTE Sylvania Lighting and Design Director

## Color It Right

When you buy lights for your home, don't forget to consider the effect of light on the color combinations you choose. Colors



do not look the same under electric light as they do under sunlight. What kind of illumination is best for you? Today, while

incandescent is still the major light source in the home, fluorescent lighting is preferred in many instances. It produces up to five times as much light, using the same amount of electricity ...yet lasts nine times longer. Also fluorescent light is soft and diffuse, with far less glare and shadow. GTE Sylvania has eight kinds of fluorescent bulbs. Choose the styles that will flatter your home: **¶** Natural White has a delicate

**9** Natural White has a delicate warm pink cast, emphasizing and accenting almost all colors and giving them a bright, clear, natural appearance.

and giving them a bright, clear, natural appearance. **Q** White has a yellowish cast. Emphasizes yellows, yellowgreens, oranges. Good with tans, pinks, green. "Greys" blue tones. **Q** Warm White gives a beige cast, close to incandescent. Makes reds and yellows warm and bright, brings out the yellow in green, adds a warm tone to blue. **Q** Deluxe Warm White gives a warmer beige cast. Brightens and enriches reds and yellows. Deepens blues and greens. Blends well with incandescent. **G** Incandescent-Flourescent has a pink cast, clarifies and brightens some reds, pinks and tans. Fairly flattering to complexions. Dulls yellows and "greys" greens closest to incandescent color. **G** Cool White has a blue-grey cast, blends well with natural daylight. This is used widely in

business and industry. ¶ Deluxe Cool White has an added red element that gives it a warm grey cast and improves rendition of reds. Shows almost all colors without distortion. ¶ Daylight has a blue cast similar to the "north light" of natural daylight. It makes blues and greens bright and clear, "greys" reds, oranges and yellows. It's not recommended for use where personal appearance is important, because it has an unflattering effect on complexions.

Take this guide with you when you go shopping for fluorescent lamps, and avoid the "why-doesmy - green - sofa - look - yellow" blues.