STRICTLY BUSINESS

Mid-level marketing networks

CHARLES ROSS





Multilevel marketing networks, or MLMs, are used to sell everything from vitamins to panty-hose. How do MLMs work?

Among the MLMs the most common is the "stair-step structure." First, you make an initial investment in a start-up kit, for an average of around \$90. Then you sell the product and recruit others to sell it as well.

Compensation plans vary; usually you earn commission on what you sell and on what is sold by your distributors, but only after you recruit a minimum number of distributors, (often three to five), and achieve a minimum sales volume. You also make commission on sales by people brought in by your recruits, and so on down the

Trouble comes when you stockpile products until you can sell them in order to maintain your sales quotas. This can leave you with a garage full of unsold products.

How much can you make?

People involved in MLMs talk about making a fortune, but the vast majority of MLM participants do not get rich.

Experts say that earnings of from \$200 to \$1000 a month is a reasonable expectation. But you could make a lot less. Many participants make little or nothing, or even lose money. A near exclusive territory can help in that you don't compete with your recruits for sales prospects.

So many charges of exaggerated earnings have been made against MLMs that companies no longer make earnings claims. But dealers often do, producing slick promotion videos and literature. For a truer picture of what you can expect in the way of earnings, contact the company's headquarters directly. And don't expect to get rich overnight. The successful participants spend a lot of time and hard work achieving their earn-

Pyramids: are they legal?

When some people think about Multilevel Marketing organizations, they think about pyramid schemes. Although the illegal, pyramids are under scrutiny by state and federal

See MULTI-LEVEL on page 8A

Focus on Leadership celebrates 10th class

By John Minter

Focus on Leadership is showing its age now. The organization is recruiting its 10th class.

It now has an impressive list of graduates from its program of training community leaders. That list includes Beverly Earle, Hoyle Martin, Joan Kennedy

Williams, Nasif Majeed, Kevin Patterson among 150 gradu-

Said Cynthia Sifford, a Class VII graduate: "Focus is one of the best programs to find out the history of the black community in Charlotte. Rev. Shipman of Walls Memorial teaches a class on African American leadership and the church that's

ates come back to hear his

Focus on Leadership began in 1986 and is one of the nation's few leadership development programs targeted at African Americans in urban communi-

A group of community leaders met under the direction of Ron Leeper, a former Charlotte City

need for black leadership development. The Black Political Caucus was the parent organi-

zation. Focus on Leadership was formally announced to the community on Martin Luther King Jr.'s birthday in 1988.

"We are very pleased with the program," said current president Rev. James R. Covington.

"Other leadership development programs charge well into the thousands of dollars for a program like ours, but we are able to pull together a quality program that is available to every-

Focus on Leadership classes consist of 16 sessions starting in January and ending in June.

See FOCUS on page 8A

Money Management

Financing business expansion

By Amanda S. Danchi SPECIAL TO THE POST

Sooner or later, all growing businesses reach the point where they need to raise funds for expansion. According to the North Carolina Association of CPAs, the key to financing the growth of your business is willingness to try both traditional and not-so-traditional ways to find capital Here's a rundown

of some ideas to get you started.
• Look to your nearest and dearest: Many of the most successful companies would not have been created in the first place had it not been for the financial backing of friends and relatives. Of course, borrowing from relatives and friends can get sticky. If you decide to go this route, be sure to have a written agreement that clearly spells out the terms to which you and your benefactors have agreed. And be sure that you don't set the interest rate too low or the Internal Revenue Service may re-characterize th loan in order to infer interest at the statutory federal rate. This situation also may result in gift tax consequences.

· Cash in or borrow from retirement funds: Consider cashing in the retirement plan you took from your last job or withdrawing money from your Keogh account. But be aware that you'll be required to pay income tax on all funds you withdraw, and also be subject to a 10 percent penalty if you are under age 59 1/2. If your spouse has a 401(k) plan at work, a better alternative might be to boragainst the plan. Employers' rules vary, but you usually can borrow the lesser of one-half of the present value of your vested benefits, or \$50,000. Generally, you'll need to repay the loan withing five years, and if your spouse quits or loses his or her job, you'll probably have to repay the loan all at once

 Apply for a home equity loan See HOW on page 8A

A finger-licking opportunity



Churchs Chicken is increasing franchise opportunities for African Ameican entrepreneurs.

Churchs increases minority ownership

By Sara Helm SPECIAL TO THE POST

ATLANTA -Churchs Chicken, along with its parent company, America's Favorite Chicken, is increasingly being recognized as one of the nation's leading companies offering the best franchise opportunities for African Americans.

Churchs and AFC have made significant investments that foster minority owner-

ment. The success that such opportunities can bring are strongly reflected in the growth and accomplishments of Churchs' franchisee Lewis

According to Siplin, owner of five Churchs franchises in Valdosta, Ga. and Jacksonville, Fla., "Churchs was one of the first companies to enter African American communities and its restaurants quickly became a favorite meeting place for people of all ages."
"In 1968 when I started at

Churchs as a cook, there weren't a lot of opportunities for African Americans to work in their own communities," he explains. Six years later, after military service, Siplin returned to Churchs to begin a longtime partnership with the company.

"I recognized that the opportunity was good. Churchs was one of the fastest growing chains in the country, adding about 100

restaurants a year," he adds. "I was promoted to manager and decided to make my stake at Churchs. I've never looked back because all along, Churchs has provided the training, education and opportunities that I've needed to make it.

During the '70s and early '80s, Siplin was promoted through Churchs' operations management ranks in Jacksonville, New Orleans

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People on the move

R.E. Stegall has been named president and CEO of Stegall & Castleberry.

Stegall takes the new title after buying controlling interest in Castleberry & Company, a Charlotte marketing and advertising firm that has been in business since 1975. Ruth Castleberry, for-

mer head of Castleberry & Company, remains principal and will continue her role as strategist for the firm's clients.

"This move allows me to concentrate on the work I enjoy most - client strategy,' Castleberry said.

Stegall has 18 years of

strategic planning experience. "I'm excited about the opportunity of growing this firm and working with such a strong team," he said.The U.S. Department of

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