

By Charles H. Frenzel

Recently Duke University, including the Medical Center, embarked on a program of long-range planning. This is a forward-thinking move and should pay huge dividends for our future. For Duke University Medical Center, it is long overdue. We have been in urgent need of agreement as to our current and future objectives and a plan of growth, or perhaps in some cases limitation of growth, that would fulfill these objectives.

The rapid growth in recent years of both function and space brings us to a point where there is concern over where and how each major function of the Medical Center can develop.

Wisely, the planning for the Medical Center will be done by many. A large committee with Dr. Philip Handler as Chairman has been appointed by Dr. Davison. He suggests that this committee secure the aid of as many people as possible in developing the long range plan. Some of the decisions that must be made are: the direction in which our building growth will go; the number and types of students we will educate; the functions and services that must be strengthened or added to insure our ability to meet the future obligations of the Hospital, Clinics and Schools.

The plan must be based upon facts available at this time and the best estimates of the planners as to future developments. Of course, no plan could be devised which could be followed to the letter, but it can provide a framework within which adjustments can be made as situations change.

The advantages and satisfactions of working under a long-range plan lie in the fact that it provides us with objectives for our individual efforts.

Miss Fagan Retires

On June 30, Miss Henrietta Wood Fagan retired after 28 years' service at Duke Medical Center.

Miss Fagan's first post at Duke was as secretary to Mr. Winston, the first superintendent of the Hospital. She was then put in charge of the pool of secretaries which served the hospital in its early days. Miss Fagan is best remembered for her long-time association with the Chaplain's Department. In addition to secretarial duties in this area, Miss Fagan rendered a service to the ministers of the community by telling them when patients of their faith were admitted to the hospital. In the area of patient service, Miss Fagan wrote countless letters and ran endless errands for patients who could not have received this kind of attention from anyone else. Miss Fagan felt that her work in the hospital was not so much a job as a contribution to the church.

The Editor of "Inter-Com,"
Duke Hospital,
Durham, N. C.

Dear Sir:

The outstanding support of Duke University and Medical Center Staff to the United campaign in Durham is most notable and deserving of high commendation.

We feel most proud of the Duke participation in community affairs. I would like to personally express my appreciation to the many people who worked so diligently under the leadership of Dr. Barney L. Jones, at the University, and Dr. John E. Dees, at the Medical Center. The total contribution from the University and Medical Center now totals \$32,615 or 108.0% of their goal.

Sincerely yours, Wm. H. Ruffin, President, Durham United Fund



Edward S. Raper
Faithful employee, able administrator,

outstanding civic leader.

The Surgical Private Diagnostic Clinic, the Duke University Medical Center, and the community suffered a great loss in the death of Edward S. Raper. A graduate of Duke University, he came to the hospital in 1931 and had been business manager of the Surgical P.D.C. since its organization. Conscientious, efficient, indefatigable, he played an important role in the development of the Medical Center.

Pleasant, thoughtful and considerate of the patient, he made innumerable personal and institutional friends throughout the nation.

Over and beyond his strenuous life at Duke he never neglected his community and civic responsibilities, performing many duties and carrying on activities "beyond the call of duty" in fields too extensive to enumerate.

While others will have to assume his essential activities, it can be truthfully stated, that as a faithful employee, able administrator, and outstanding civic leader he is irreplaceable.

—Deryl Hart