

signment to the Storeroom provides experience both in the details of storeroom operation and in the broader aspects of the purchasing function. A three-months period allocated for rotation through hospital departments is flexible within limits. Under guidance of the Program Director the student may divide this time according to his particular interests. Areas covered are the Private Diagnostic Clinic, Nursing Office, Maintenance, Housekeeping, Social Service, Hospital Laundry, Pharmacy, Record Library, X-ray, Occupational Therapy, Physical Therapy, Dietetics.

Three months are assigned to the Duke Endowment Field Trip. The Duke Endowment sets up the student's tour according to requests they have received for help and according to their knowledge of which institutions offer the best opportunity for learning. A part of this time the student travels with the Duke Endowment field representative on his regular route to visit community hospitals in North and South Carolina. Occasionally hospitals in Virginia and Tennessee are included. For another part of the time he may be assigned to solve a particular problem in a particular hospital. He may fill in dur-

ing an administrator's vacation or pinch-hit during an emergency. The length of his stay in a given hospital may vary from half a day to several weeks. Altogether during this period he will probably see twenty or more hospitals. This experience in community hospitals is invaluable because Duke University Medical Center, where the rest of his training is accomplished, is not typical of the average hospital. Moreover the student often experiences real personal satisfaction in accomplishing constructive work while on duty in one of these hospitals. It is during this three-months period, also, that the student attends various professional meetings such as the annual meeting of the American Hospital Association.

Of the nationally recognized programs in hospital administration now offered in this country only the Duke program does not confer a Master's degree. Up to the present time this has seemed desirable because it has allowed an unusual degree of integration of the academic and practical work. However, Mr. Frenzel states, "Should it become clearly advantageous to have a master's degree program rather than the current arrangement, such a program will doubtless be established."

The eventual aim of a large percentage of graduates of the Duke program is an administrative post in a community hospital. Immediately after graduation, however, some seek further experience in a larger hospital—200 beds or more. To some extent their choice at this time is determined, of course, by job availability.

Over the years the Duke program has graduated 66 persons. Of these only three are not now in hospital or related medical administration. Of these three, two are in the insurance business and one has retired. Some idea of the breadth of interest and spread of location of the Duke graduates is indicated by a spot check of present posts: W. P. Earngey, Director, Harris Hospital, Fort Worth, Texas, and President of the Texas Hospital Association; Reid Holmes, Director of North Carolina Baptist Hospital at Bowman Gray Medical School, Winston-Salem, North Carolina; Hubert Johnson, Purchasing Agent, Johns Hopkins Hospital, Baltimore; John Rankin, Director of Milwaukee County Institutions, Milwaukee, Wisconsin; Richard Stull, Vice President in charge of Medical and Health Sciences, University of California.

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