

# Waste Control Reduces Unnecessary

Waste is expensive. Losses from waste represent a sizeable part of the cost in making textiles. This extra cost affects the Company's ability to provide regular work, good pay, employee benefits, and job security. While waste cannot be eliminated, it can be considerably reduced. Through an awareness of the cost of waste and by cooperative efforts on the part of every employee to control waste, substantial savings can be made.

A comprehensive waste control program, with Dwight Livingstone of the Training Department as coordinator, was begun at the mills on January 1, 1953. The goal of this program is to reduce waste to a minimum on every operation and thereby prevent this needless loss and expense.

The waste problem is being attacked in a systematic manner. From the later processes of weaving, slashing and inspecting, it is planned to work in reverse order back through all of the processes to the time that the bales of cotton are first opened.

The reason for this schedule is that waste becomes more expensive as it goes through the various mill processes due to the fact that labor and other costs have been added.

The program is already in effect with good results in the Cloth Rooms and Slashing Departments at the Bedspread, Blanket, Sheeting and Towel Mills.

Preliminary steps have been taken to expand the program to the Weave Rooms of these same mills.

In addition to the systematic schedule, this program makes use of the current and accurate data provided by the Wastemeter. The Wastemeter, a function of the Standards Department, provides a continuous record of waste pro-

duced at each process in relation to standard and gives the dollar cost of such waste. Thus in the waste control program, it is possible to measure results accurately in dollars and cents.

The accompanying pictures show the efforts of employees, supervisors, management and staff men are combining in an all-out attack on the problem of waste.



**GROUP MEETING**—Superintendent and supervisors hold meeting with all personnel in the department. Group is told of the cost of waste and how it affects job security. Employees' cooperation is asked in reducing unnecessary losses from waste.



**SUGGESTIONS** from employees are basic in the program. Experience has shown that best suggestions come from man doing the job.



**EVALUATION** of suggestions is important step. Ideas advanced by employees are thoroughly studied and are considered from all angles. Production and maintenance experts combine their experience and judgment to determine workability of suggestions.