CHANGES MADE IN PERSONNEL

Camp Davis Red Cross Staff Has Several Variations In Complement

Hiram W. Person, field director for the American Red Cross at Camp Davis, has announced several changes in the personnel of

Miss Martha Mahan, assistant field director assigned to the staospital has been transferred to Fort Belvoir, Va.; Mrs. Elizabeth Frey, social worker, to Fort Bragg, and Miss Angela Whitlock, r staff member, has re-

leaving, their places will be filled by transferring new workers into Camp Davis.

*Jiss Rose Lee Henderson, In-mintown Gap. Pa., will be chief recreation worker; Miss Rosemary Smith, now on duty at Fort Bragg, will be a new medical worker, and Miss Hilda Kirker, of Fort Belvoir. will fill the position of assistant field director

In announcing the changes, Field Director Person complimented the women leaving Camp Davis for their work while stationed there.

Among several causes of alfalfa yellowing are the lack of potash and boron in the soil, alfalfa wilt



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Demonstrating a new one-man rubber boat for use in fighter planes is Ralph Douglas. He is shown bailing ing out some of the water that splashed into the rubber lifeboat while he was inflating it in the East river in New York city. The boat can be inflated almost instantly by a pilot forced down in water and weighs only twelve pounds. It is carried in a small pack on the flier's back.

TODAY and TOMORROW BY WALTER LIPPMANN

Mr. Nelson At The Crossroads

The center of the trouble about fully done, the glaring defect in materials and the only place where the W. P. B.s' control of materials and the aunts were all going to eat it at the same time. quite clearly in the War Produc- sorts of ways. It is felt in the shut- But, in fact, the supply is not all tion Board. The United States is downs and the slow downs. It is finished and ready to use now: it not short of materials: as com- felt in the appearance of supposed- is being produced continuously In pared with our enemies', our re-sources are immense. What we are tween bonbers and cargo planes, need all of their portions at the short of is the lucid, orderly and merchant ships and naval escorts. same time: they work schedules firm command of the flow of ma- It is felt in what is undoubtedly which call for the use of materials terials from the mines to the ar- the immense waste of precious ma- over a period of time. The real the limit is the mines to the article immense waste of precious massenals. That is the business of the terials by the armed services and war Production Board, and the by civilians—as, for example, the main reason for its existence.

Now that the task of constructions may be constructed by civilians—as, for example, the limit is needed at each plant gets there when it is needed, not too tane gas in training planes. It is late, of course, but also not so soon like the construction of the limit is needed, and the late of constructions are period of time. The real problem, therefore, is to see that what is needed at each plant gets there when it is needed, not too late, of course, but also not so soon like the limit is needed.

ing new facilities and of convertfelt in a very considerable amount that the materials stand idle while
ing old ones has been so successof inexcusable business as usual some other plant which needs them Wahl's

Costume

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2 Piece

From Now Through The Fall!

command where decisions have to grave objections to it. But in the thing works admirabley.

The central defect in the W. P immensly complicated business of must do. B. is that it lacks adequate rec- air transport is being operated suords, and therefore does not really perbly by the private airlines of the W. P. B. cannot and does not control the flow of materials. Lacking control, it is unable to enforce rigorous economy and enservatin. Lacking knwledge and control, it canot and does not give the high command a good enough picture of what is happening, what is going to happen, what can be done and what it would mean to do it. Mr. Nelson is in the position of a very rich man who does not really keep books and has let all his cusins and his aunts open charge accounts which he has agreed to meet. The richest man in the world would soon begin to feel poor.

Mr. Nelson's cousins and aunts are the armed services, the civilian services, private business, lend lease, our good nieghbors and the neutrals. The total of what they would all like to have is, of course much greater than the supply. It would seem, then, that the problem is to cut the total demand to the size of the supply, and then to assign to each cousin and each aunt his portion.

That, of course, is done. And that would be enough if the supply of at once has to shut down.

This control of the flow of materials is one of the essential secrets of great industrial organizers like Ford, Sorenson, Keller, Girdler, Kaiser—to name only a few of the best known. It is the function of W. P. B. to apply a similar control of the flow of materials to the war industries as a whole. It is a Herculean task. But it has to be accomplished and it can be accomplished. A great deal of time has been lost, which is now going to be paid for in lost production, because Mr. Nelson has not yet begun to lay the foundations of a system of control which in fact gives him command over the flow of materials. He has relied almost entirely on persuasion, patience and priorities, when what is needed is a tough regimentation by which he knows each day where all his ma-terials are and can order them sent where they ought to be.

The loose, chaotic and undisciplined system of W. P. B. is so unsatisfactory that it has caused a eaction which takes the form o a demand for the military control of production. No doubt this would be a mistake. Nevertheless, the demand throws a strong light on what is wrong and how it needs to be remedied.

Mr. Nelson, it is now quite evident, is by his experience a great procurer of supplies that already exist. He is the great purchasing agent, 'the great quartermaster, but he is not an organizer of production. So he needs under him an industrial organizer, invested with all his authority, and probably some more besides, to direct the movement of material from the mine to the finishing shop.

Such men are available. Yet the appointment of such a man would not in itself cure the trouble. The reason is that the War Production Board is much too civilian in its procedure and mentality. Since the task is to regulate and control war industry, it is necessary to have a discipline and a chain of command akin to the military in the men who regulate and control. Otherwise, Mr. Nelson's directives, or the commands of his deputy for production, will tend to dry up like a river that ends in the desert. That is the real trouble with the dollar -a - year- man systemnot that these men are not devoted and disinterested, not that they are not highly competent - but that they are volunteers who lack the necessary discipline and command to operate coherently under war conditions.

Putting all of them in uniform s probably not the right solution. But nevertheless the proposal in-

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and of civilian boondoggling—as for example, the purchase for the O. C. D.'s fire wardens of rope ably, if no alternative can be de-lar army officers. Thus the highand East Africa. Finally, it is felt zation of most if not all of this es- der discipline and the hierarchy of in Texas. at the highest level of the military sential war service. There are command, and in this service the Brown wanted the state to pay

One of the pleasantest things in know where all the critical mater- the country; the operation is direc- the world is going on a journey; ials are and what is being done ted by airline officials who have but I like to go by myself.—Wilthat wherein his skill is greatest.—with them. Lacking this knowledge been given army commissions. liam Hazlitt.

WANTS TO GO BACK TALLAHASSEE, Fla., Aug. 5.-- Governor Spessard Holland but how well -- P made of sisal from Java, Manila vised, be driven to the militariest civilian talent has been put unhad a letter from P. R. Brown

his expenses back to the Florida

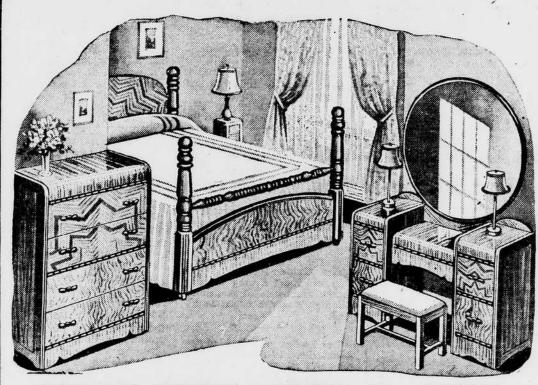
now," said the letter.

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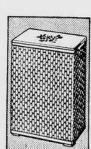
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